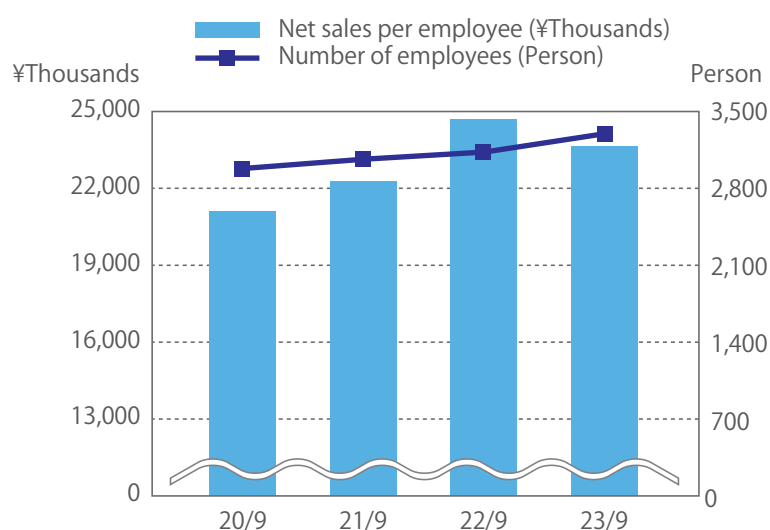
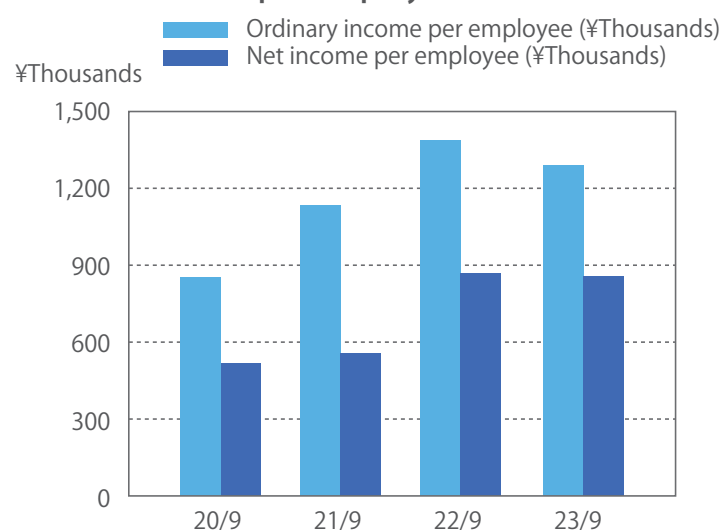


## 5. Cash Flow

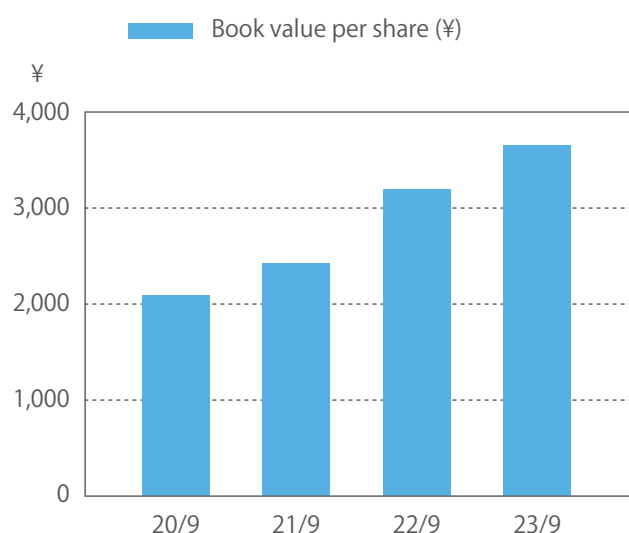
### Net sales per employee / Number of employees



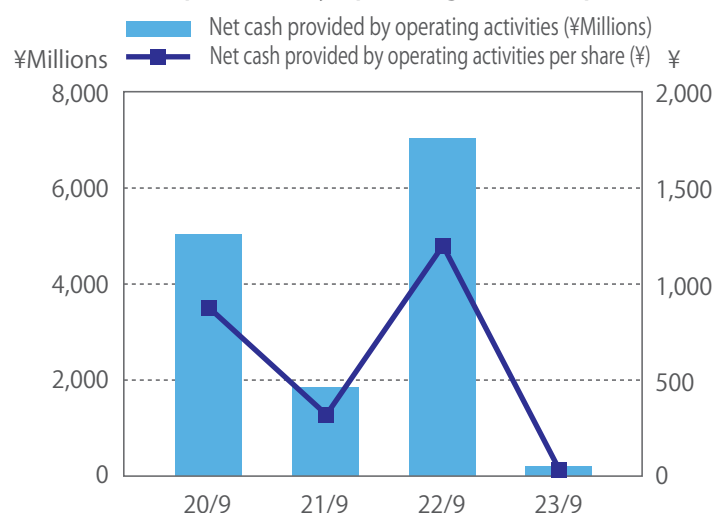
### Ordinary income per employee / Net income per employee



### Book value per share



### Net cash provided by operating activities / Net cash provided by operating activities per share



	20/9	21/9	22/9	23/9
Net sales per employee (¥Thousands)	21,094	22,278	24,693	23,647
Number of employees (Person)	2,981	3,066	3,132	3,305
Ordinary income per employee (¥Thousands)	852	1,134	1,385	1,288
Net income per employee (¥Thousands)	515	557	868	857
Shares outstanding	5,750	5,782	5,859	6,062
Dividend (¥)	42.5	50.0	72.5	100.0
Book value per share (¥)	2,088.76	2,425.10	3,194.59	3,652.00
Net cash provided by operating activities (¥Millions)	5,032	1,849	(7,030)	(195)
Net cash provided by operating activities per share (¥)	875.13	319.79	(1,199.86)	(32.17)